

A CONTRACT FOR A NEW GLOBAL ECONOMY

Leveraging the world's cooperative movement to build a
fairer, more sustainable economy





The Cooperatives and Mutuals 50 (CM50) unites the world's 50 largest cooperative and mutual enterprises, representing hundreds of millions of members across all continents. Formed in 2025, CM50 provides a platform for shared leadership, innovation, and advocacy, demonstrating the power of the cooperative model to drive sustainable growth and deliver solutions to global challenges.



The International Cooperative Alliance represents over 3 million cooperatives serving more than 1 billion people worldwide. Our Strategic Plan 2026-2030 provides a roadmap for strengthening the cooperative movement and expanding its positive impact on communities everywhere.

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Forewords

Foreword from Ariel Guarco, President of the International Cooperative Alliance

The world is facing profound challenges—climate disruption, growing inequality, and the erosion of trust in institutions. At the same time, new opportunities for cooperation and solidarity are emerging. In this moment of transition, the cooperative model is more relevant than ever.

For over 200 years, cooperatives and mutuals have shown that democratic, member-owned enterprises can combine economic strength with social justice. Today, more than one billion people are members of cooperatives in every region and sector of the global economy. Together, they are building resilient communities, advancing sustainability, and ensuring that prosperity is shared fairly.

The Second World Social Summit in Doha, Qatar – officially the Second World Summit of Social Development – is a historic opportunity to renew the global social contract. The International Cooperative Alliance proudly joins the Cooperatives and Mutuals 50 (CM50) in presenting this **Contract for a New Global Economy**. It is a call for governments, multilateral institutions, and civil society to recognize cooperatives and mutuals as indispensable partners in achieving the Sustainable Development Goals.

Our message is clear: **a better world is possible, and cooperation is the way forward.**



Ariel Guarco

President, International Cooperative Alliance



Foreword from Jeroen Douglas and Shaun Tarbuck, Co-Chairs of CM50

The CM50 was convened by the International Cooperative Alliance with a simple but powerful purpose: to unite the world's leading cooperative and mutual businesses in a common cause. We represent organizations that serve hundreds of millions of members, employ millions of people, and operate across every continent. But more than scale, what binds us together is a commitment to values of — fairness, equality, democracy,, sustainability— that the world urgently needs.

This Contract for a New Global Economy is both a vision and a commitment. It is a vision of an economy that serves people and the planet, not just profit. It is also a commitment from CM50 leaders to work together, share innovation, and hold ourselves accountable to the principles we promote, in order to create a better world.

We believe that cooperatives and mutuals are not a marginal alternative—they are a proven, essential solution. At Doha, we call on governments and international organizations to stand with us. Recognize the cooperative and mutual business model. Create enabling frameworks. Partner with us to deliver sustainable, inclusive growth for all.

History has shown that when the world needs rebuilding and markets fail, cooperatives and mutuals step forward and provide solutions. Our sector already has major market shares globally in agriculture, insurance, health, retail, housing and banking. Today, with the clock ticking toward 2030, our unique business model once again stands ready to lead.



Jeroen Douglas
Co-Chair, CM50



Shaun Tarbuck
Co-Chair, CM50



Executive Summary

A Call for a New Global Economy

The world is at a crossroads. Inequality is widening, the climate crisis is accelerating, and trust in institutions is being tested. To meet these challenges, what is needed now is a **new global social contract**—one that delivers **equity, sustainability, and resilience for all**.

Cooperatives and mutuals are already delivering this vision. With more than **3 million enterprises, 1 billion members, and a presence in every country on earth**, the cooperative economy is the largest democratic business network in the world. Rooted in community and built on shared values, cooperatives are uniquely positioned to help governments achieve the Sustainable Development Goals (SDGs).

The CM50 Vision

In 2025, the Cooperatives and Mutuals 50 (CM50) leadership circle was established to unite the world's largest cooperatives and mutual enterprises in a common

cause. Together, CM50 members have endorsed:

- **The CM50 Manifesto** – a declaration of purpose and goals.
- **The CM50 Charter** – a living commitment to uphold cooperative identity, drive innovation, and strengthen inter-cooperation.

Our purpose is clear: to demonstrate that cooperatives and mutuals are not an alternative, but an essential pathway to a fairer global economy.

Commitments by Principle

CM50's Commitment Plan is organized around the internationally recognized Cooperative Principles, with concrete programs that show how values translate into action. In particular:

- **Access to Finance and Capital**
Building cooperative-friendly financial markets, including a CM50 Coop

Exchange and collective investment funds.

- **Education and Leadership**

Establishing global cooperative curricula and a Purposeful Leadership Journey for the next generation.

- **Cooperation Among Cooperatives**

Developing shared digital infrastructure and partnering with ThePrinciple6.coop to ensure cooperatives own future-ready technologies, including AI.

- **Creating Resilient Economies through Cooperation**

Leading post-crisis recovery, strengthening food systems, and building cooperative carbon initiatives.

Our Partnership Offer

This Contract is also an invitation to governments and multilateral institutions.

CM50 stands ready to work with policymakers on five priorities:

1. Recognition of the cooperative model.
2. Access to sustainable finance and investment.

3. Regulatory frameworks that enable innovation.
4. Protection of cooperative identity and governance.
5. Positioning cooperatives as key enablers of the SDGs.

The Contract for a New Global Economy

This Contract is both a promise and a partnership:

- A **promise** from CM50 to act boldly and accountably.
- An **invitation** to governments to align, collaborate, and invest in cooperative solutions.

At the Second UN World Social Summit, we have the opportunity to renew the social contract for the 21st century.

Cooperatives are ready. The question is: will the world seize this moment?

Section 1.

Why a New Contract?

The Global Context: A System in Crisis

The world is entering a decisive decade. Crises once thought to be exceptional have become structural:

- Climate breakdown is accelerating, with extreme weather events undermining communities and economies.
- Inequality is growing: while wealth concentrates, billions remain excluded from financial systems and decent work.
- Trust in institutions has eroded, with democratic backsliding and

weakened global governance.

- Conflict and displacement are increasing, leaving millions vulnerable and communities destabilized.

These interconnected challenges represent more than temporary turbulence—they highlight the limits of existing approaches. What is needed is a new global contract—an ambitious renewal of how economies can better serve people and the planet.

The Cooperative Economy at a Glance

Cooperatives and mutuals already provide a living example of this new contract in action. With over 3 million enterprises and 1 billion members in more than 150 countries, the cooperative economy is vast, diverse, and deeply rooted in communities.



Economic Scale: The top 300 cooperatives alone generate trillions in annual turnover, placing them among the largest enterprises in the world.



Employment Impact: Millions of jobs are sustained in sectors ranging from agriculture and finance to healthcare, housing, and energy.



Local Anchoring: Cooperatives reinvest in their communities rather than extract profits, ensuring resilience and shared prosperity.

A Proven Partner in Times of Crisis

History has shown that when communities face crises, cooperatives respond.

- During the **2008 financial crisis**, cooperative banks and mutual insurers demonstrated greater stability than investor-owned firms.
- During the **COVID-19 pandemic**, cooperatives mobilized to secure food supply chains, protect livelihoods, and extend healthcare and financial services when others retreated.
- Facing the **climate emergency**, renewable energy cooperatives, agricultural cooperatives, and consumer movements are pioneering sustainable, long-term solutions.

These examples illustrate a consistent truth: cooperatives deliver resilience where markets fail and governments struggle.

Aligned with the Sustainable Development Goals

Cooperatives are uniquely aligned with the United Nations 2030 Agenda:

- **SDG 1 & 2** (No Poverty / Zero Hunger): Agricultural cooperatives empower smallholder farmers and strengthen food security.
- **SDG 5** (Gender Equality): Cooperatives have been pioneers of women's participation and leadership.

- **SDG 7 & 13** (Clean Energy / Climate Action): Energy cooperatives drive renewable adoption and carbon reduction.
- **SDG 8 & 10** (Decent Work / Reduced Inequalities): Worker and credit cooperatives ensure fair distribution of wealth and voice in the workplace.
- **SDG 16 & 17** (Peace, Justice & Partnerships): Cooperatives foster democratic practice and provide trusted platforms for global collaboration.

In other words, the cooperative model is not a peripheral tool—it is a direct pathway to delivering the SDGs at scale.

The Case for a New Contract

At the Second UN World Social Summit, governments and multilateral institutions will be called to assess the global social contract. This Contract for a New Global Economy presents a clear choice:

- Continue with models that does not deliver on prosperity and peace for all and that leave too many behind
- Or embrace a cooperative-driven economy—**democratic, resilient, inclusive, climate smart and sustainable**.

The cooperative movement, led by ICA, is ready to be a partner in shaping this new social contract. What is required now is recognition, partnership, and the political will to act.

At the Second World Summit for Social Development, cooperatives stand out as key partners in implementing the Summit's outcomes on poverty eradication, full employment, and social integration. Rooted in people-centred and community-driven models, cooperatives translate global commitments into local action, ensuring inclusive participation of women, youth, persons with disabilities, Indigenous Peoples, and marginalized communities. By fostering

equitable economic opportunities, strengthening social cohesion, and advancing sustainable livelihoods, cooperatives embody the spirit of partnership and solidarity that the Summit seeks to promote. The 2025 UN Secretary General report on social development highlights that cooperatives are trusted vehicles for implementing the Copenhagen and Doha commitments, and are uniquely positioned to accelerate progress on the social dimensions of sustainable development.

Section 2. The CM50 Vision

Introducing CM50

The Cooperatives and Mutuals Leadership Circle (CM50) brings together 50 of the world's largest cooperative and mutual enterprises. Collectively, these organizations serve hundreds of millions of members, employ millions of people, and generate hundreds of billions in annual turnover.

CM50 was formed by the ICA in 2025 to ensure that the cooperative and mutual model is not only recognized at the highest levels of global policy, but also mobilized as a solution to today's urgent challenges.





CM50 Manifesto

Purpose

The Cooperatives and Mutuals Leadership Circle (CM50) was established to unite the world's largest cooperative and mutual enterprises into a common platform for leadership, innovation, and advocacy. CM50 exists to demonstrate that cooperatives and mutuals are not an alternative model, but an essential pathway to a fairer, more sustainable, and resilient global economy.

Goals

The CM50 members collectively commit to ensuring the success of IYC2025 by working collaboratively to:

- **Advocate for National Commitments:** Encourage their national governments to support and expand cooperative and mutual businesses, inspired by examples like the UK Government's pledge to double its cooperative and mutual sector. These commitments will be presented at the WSS in Doha.
- **Foster Growth and Innovation:** Build a network of C-suite leaders from cooperatives and mutuals worldwide to share best practices, drive innovation, and facilitate sector-wide growth and collaboration through working closer together.
- **Influence Global Policy Outcomes:** Use the WSS as a platform to position the cooperative and mutual business model as a key solution to global challenges. The CM50 will showcase how cooperatives build a better world through sustainable, inclusive, and purpose-driven approaches.
- **Promote Cooperatives and Mutuals as Catalysts:** Highlight cooperative and mutuals vital contributions to the UN 2030 Agenda for Sustainable Development, advocating for a cooperative-driven vision for a fairer and more sustainable future.

Key Outcomes of CM50 Engagement:

- **Accelerating SDG Progress:** Cooperatives and mutuals will leverage the WSS to accelerate progress on the SDGs during the final five years of the 2030 Agenda. By advocating for supportive policies, legislation, and financial incentives, the CM50 will position cooperatives and mutuals as drivers of meaningful, sustainable change and champions of “globalization from the ground up.”
- **A Bold Vision for Change:** The WSS presents a unique opportunity for cooperatives and mutuals to articulate a compelling vision for a more equitable, sustainable, and prosperous world, highlighting their role in fostering a human-centered economy.
- **Strategic Impact:** Through purpose-led business models, democratic structures, and long-term sustainability, cooperatives and mutuals will demonstrate their ability to address critical global challenges effectively.

CM50 leaders' commitment

Future commitment to 2030

The CM50 members will decide their own future as a leadership group, post-2025. This could include continuing to see through on the 'Goals' above, on both a national level to ensure change is driven by national governments and on a global policy level, working with the UN and other global bodies to ensure the cooperative and mutual sector continues to grow in all countries.

The CM50 Charter:

A Vision for Global Cooperative Leadership

We, the Cooperatives and Mutuals Leadership Circle (CM50) members, representing leading cooperatives and mutual enterprises from across the world, affirm our commitment to a values-based, people-centered model of enterprise.

Rooted in the principles of democracy, solidarity, and sustainability, we recognize the unique role of cooperatives in building resilient economies, inclusive societies, and a just transition to a sustainable future.

Our Vision

To shape a world where cooperative and mutual enterprises are recognized as indispensable actors in achieving inclusive growth, sustainable development, and social justice, ensuring no one is left behind.

Our Mission

To leverage our collective strength, knowledge, and influence to demonstrate the cooperative difference, advocate for enabling environments, and catalyze innovative solutions to global challenges through international cooperation.

Our Core Commitments

1. Uphold and promote the Cooperative Identity as defined by the ICA Statement on the Cooperative Identity.
2. Champion policies that enable cooperative growth and recognize our distinct model.
3. Foster innovation and digital transformation in alignment with cooperative values.
4. Drive inclusive and sustainable development across all sectors and regions.
5. Share knowledge, tools, and experiences to strengthen the global cooperative ecosystem.
6. Support the next generation of cooperative leaders and entrepreneurs.
7. Amplify the voice of cooperatives in global forums, including the UN, G20, and international development agendas.
8. Build alliances with civil society, governments, and the private sector to scale the cooperative and mutuals' impact.
9. Measure and communicate our collective impact to enhance accountability and visibility.
10. Strengthen inter-cooperation among CM50 members to lead by example and inspire the broader movement.

Call to Action

We commit to this Charter as a living document, guiding our shared journey. Together, we pledge to advance the cooperative model, serve our members and communities with integrity, and leave a lasting legacy of impact.

Let this Charter inspire action, deepen our collaboration, and reaffirm our belief that cooperatives build a better world.

CM50 In Action

By uniting under this Manifesto and Charter, CM50 members commit to:

- Driving concrete progress toward the SDGs in the final five years to 2030.
- Advocating for global and national policy shifts that embed cooperatives into economic strategies.
- Demonstrating, through our enterprises, that business can serve people, planet, and prosperity equally.



The Alpha and Omega of the Cooperative Future

The ICA's Strategic Plan is anchored in our Alpha and Omega.

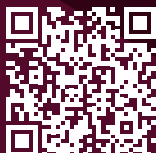
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Alpha: The Statement on the Cooperative Identity — our enduring values and principles, the foundation of who we are.

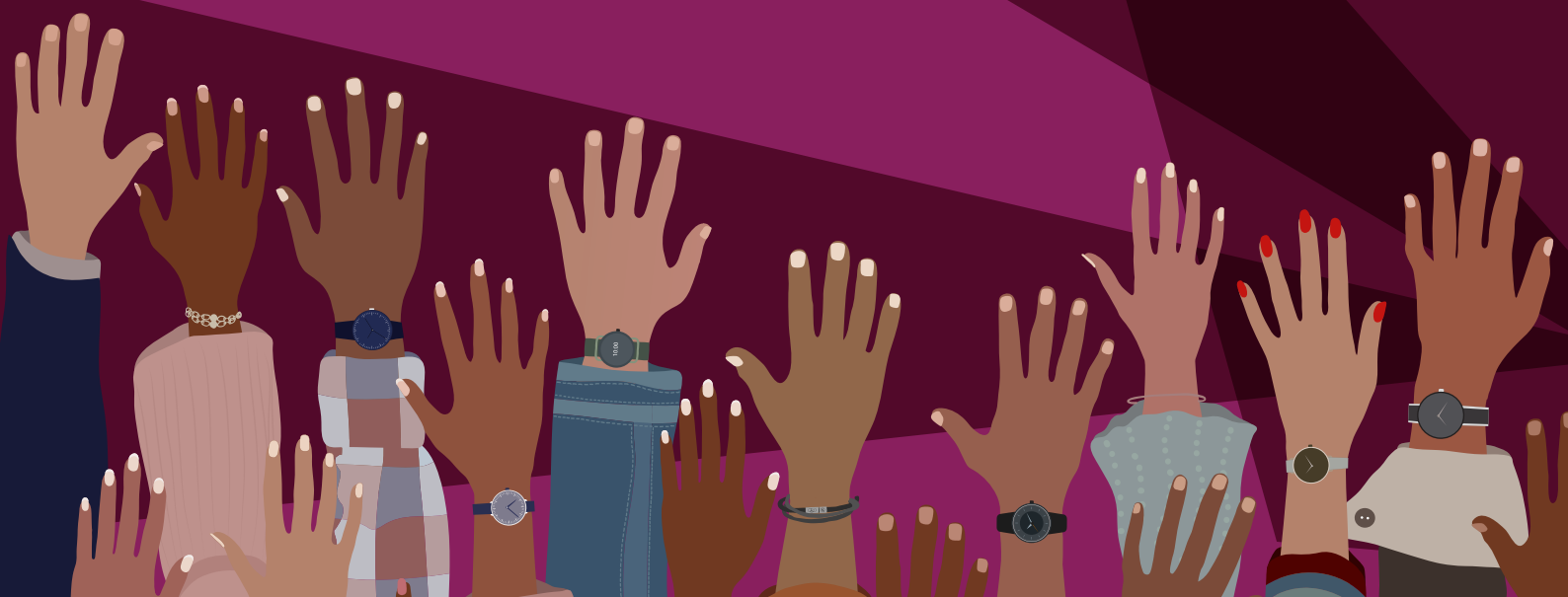
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Omega: A future where cooperation moves from alternative to essential — where cooperatives claim a greater share of the global economy and deliver prosperity for all.

This framework connects our identity to our ambition. It reminds us that cooperatives are not only defined by history, but driven by a future where economic democracy, sustainability, and justice prevail.



The full public-facing ICA Strategic Plan is included in your World Social Summit package but can also be accessed online





coop
International
Cooperative
Alliance

Section 3.

Commitments by Principle

The cooperative and mutual business model is defined by a set of seven internationally recognized principles, established in the ICA Statement on the Cooperative Identity. These principles distinguish cooperatives from other forms of enterprise by ensuring that they remain democratic, member-owned, and values-driven.¹

In this **Contract for a New Global Economy**, CM50 has organized its **Commitment Plan** according to a number of these principles. Each commitment demonstrates how the largest cooperatives and mutuals are applying these bedrock values to address today's global challenges:



Access to Finance and Capital (Principle 3)

Creating cooperative-friendly financial pathways.



Education and Leadership (Principle 5)

Building the next generation of cooperative leaders.



Cooperation Among Cooperatives (Principle 6)

Developing shared infrastructure and digital ecosystems.



Creating Resilient Economies through Cooperation (Principle 7)

Leading post-crisis recovery and building resilience.

By aligning our commitments with cooperative principles, we underscore that these initiatives are not temporary projects, but structural expressions of our identity. They show how the cooperative model, when practised at scale, can deliver systemic solutions for governments, communities, and the global economy.

¹ See the ICA Statement of Cooperative Identity.
<https://ica.coop/en/cooperatives/cooperative-identity>

Access to Finance and Capital



Cooperative Principle 3

Member Economic Participation – Members contribute equitably to, and democratically control, the cooperative's capital, sharing in its benefits and responsibilities.

Our Commitment

We commit to creating and sustaining a global program on access to finance and capital, designed specifically to meet the unique needs of cooperative and mutual enterprises. Recognizing that traditional capital markets are often ill-suited to our model of member-driven ownership, we will build a dedicated ecosystem to fund our collective growth.

Concrete Services and Commitments

- **CM50 Coop Exchange** – Establish a global platform for the issuance and trading of cooperative capital instruments, allowing members to raise funds from within the cooperative ecosystem while safeguarding democratic control.
- **Collective Investment Funds** – Pool resources to create specialized funds that directly support the establishment, expansion, innovation, and digital transformation of CM50 enterprises.
- **Shared Financial Expertise** – Educate and mobilize cooperative financial leaders to offer advisory services that help members navigate capital planning, financing structures, and regulatory compliance.

Why It Matters

Capital is often the greatest barrier to growth for cooperatives. By creating cooperative-owned and cooperative-friendly financial pathways, CM50 ensures that growth is driven by values, not speculation. This commitment unlocks scale, resilience, and innovation while protecting the cooperative identity.

Education and Leadership



Cooperative Principle 5

Education, Training, and Information – Cooperatives provide education and training to their members and inform the public about the benefits of cooperation.

Our Commitment

We will invest in the human capital that drives our movement by building a global education program for current and future cooperative leaders. This program will be anchored in two complementary dimensions: academic recognition and purposeful leadership.

Concrete Services and Commitments

- **Global Cooperative Curriculum** – Partner with leading universities to develop accredited cooperative curricula equivalent to Bachelor's and Master's degrees, creating a global benchmark for cooperative education.
- **The Purposeful Leadership Journey** – Offer an exclusive leadership program for high-potential CM50 talent, with emphasis on youth and women, combining cooperative heritage with values-based personal development.
- **Advocate for Recognition and Integration of Cooperatives in Education:** Encourage governments to embed cooperatives in national education strategies by accrediting cooperative schools, colleges, and universities, incorporating cooperative modules into national curricula, promoting financial literacy, and tracking cooperative education initiatives through SDG4 monitoring.

Why It Matters

Sustainable leadership and deep cooperative literacy are essential to scaling impact. This investment ensures that the cooperative and mutual model is led by individuals who are both professionally capable and values-driven.

Cooperation Among Cooperatives



Cooperative Principle 6

Cooperation among Cooperatives – Cooperatives strengthen the movement by working together through local, national, regional, and international structures.

Our Commitment

We will build a collaborative digital ecosystem that serves as our internal marketplace and shared infrastructure, fostering unprecedented cooperation among CM50 members.

Concrete Services and Commitments

- **The CM50 Coop Cloud / Coop eBay** – Jointly develop a platform for shared digital infrastructure and a cooperative B2B marketplace, facilitating transparent and ethical commerce among members.
- **Collaborative Services** – Co-develop services such as shared logistics, technology solutions, and joint procurement, helping members scale and compete more effectively.
- **ThePrinciple6.coop** – Work alongside the emerging cooperative of cooperatives at ThePrinciple6.coop, pooling knowledge, investment, and governance to ensure the cooperative movement builds and owns critical digital infrastructure, including future-ready AI systems designed to serve our members and protect cooperative values.

Why It Matters

Cooperation among cooperatives is not just a principle — it is our greatest strength. By creating shared infrastructure and digital tools, we reduce costs, unlock new revenue, and set the standard for inter-cooperation in the 21st century. With initiatives like ThePrinciple6.coop, we demonstrate that cooperatives can lead the way in digital transformation and artificial intelligence while staying true to democratic ownership and long-term community benefit.

Creating Resilient Economies through Cooperation



Cooperative Principle 7

Concern for Community – Cooperatives work for the sustainable development of their communities through member-approved policies.

Our Commitment

We commit to leveraging the collective power of cooperatives and mutuals to create resilient economies that can withstand crises, adapt to change, and deliver prosperity at the community level. Rooted in cooperation and solidarity, our movement will channel resources, knowledge, and innovation into rebuilding and strengthening the places where people live and work.

Concrete Services and Commitments

- **Post-Crisis Rebuild Fund** – Establish a dedicated fund and expert task force to lead recovery efforts following crises, including infrastructure rebuilding and community revitalization. Women and youth are key protagonists.
- **Resilient Food Systems** – Deploy agricultural and food cooperative expertise to restore and strengthen food systems in affected regions. Emphasis on regenerative agriculture.
- **Carbon Credit Initiatives** – Develop cooperative models for managing natural resources and generating carbon credits, bringing them to international markets via insetting and/or offsetting, creating equitable income streams for local communities while advancing climate goals.

Why It Matters

Communities everywhere are facing shocks from climate change, conflict, and economic disruption. Cooperatives are uniquely placed to respond: they are locally anchored, globally connected, and values-driven. By pooling our expertise and resources, CM50 will help ensure that no community is left behind and that resilience is built from the ground up — through cooperation.

Section 4.

Partnership with Governments and Multilateral Institutions

Cooperatives and mutuals are not only asking for recognition — we are offering a partnership. With deep community roots, decades of expertise, and a global footprint, CM50 members and the wider cooperative movement are ready to collaborate with governments, regulators, and multilateral institutions to achieve shared goals.

At the Second UN World Social Summit, we present a clear offer of service: to act as partners in building resilient, democratic, and sustainable economies.

Our Five Pillars of Partnership

1. Global Recognition and Promotion of the Cooperative Model

We will work with policymakers to actively promote and embed the cooperative model in economic strategies and legislation.

- Partnering on resolutions, recommendations, and frameworks that recognize cooperatives as equal and effective actors.
- Sharing case studies and educational resources to integrate cooperative economics into curricula.
- Ensuring cooperatives are placed at the center of national strategies for innovation, sustainability, and inclusive growth.

2. Access to Sustainable Finance and Investment

We are ready to co-design financial instruments and frameworks that unlock capital for sustainable cooperative growth.

- Collaborating with financial regulators on special funds, guarantee schemes, and legislation tailored to cooperative needs.
- Engaging cooperative banks and insurers to co-create global financing mechanisms.
- Ensuring that long-term, community-focused value is recognized in investment decisions.

3. Favorable Regulatory Frameworks for Innovation

We will help modernize regulations to accelerate innovation and digitization in the cooperative economy.

- Advising on legislation that supports platform cooperatives and cross-border collaboration.
- Contributing expertise on data ownership and privacy, ensuring member-centric approaches.
- Partnering with governments to ensure R&D subsidies and innovation programs are accessible to cooperatives.

4. Strengthening Cooperative Identity and Governance

We will help safeguard democratic governance and cooperative values at scale.

- Sharing best practices for robust governance and member engagement.
- Supporting legislation that protects cooperative identity and principles.
- Collaborating on leadership development programs that address the unique challenges of cooperative governance.

5. Key Enablers for Achieving the SDGs

We will position cooperatives as partners in delivering the Sustainable Development Goals.

- Embedding cooperative models directly into national SDG action plans and development programs.
- Providing data and case studies to improve monitoring frameworks.
- Forging public-private partnerships where cooperatives lead the delivery of SDG-related services.

The Shared Outcome

By working together on these five pillars, governments, multilateral institutions, and cooperatives can achieve more than any one actor alone. Our omega ambition is clear: to grow the cooperative and mutual share of the global economy while ensuring prosperity for all.

Closing The Contract — A Call to Action

The cooperative and mutual movement has set out its vision, its commitments, and its offer of partnership. Now we turn to governments, multilateral institutions, and civil society leaders with a simple but urgent proposition: **join us in building a new global economy.**

Our Promise

As CM50 members and representatives of the wider cooperative family, we pledge to:

- **Lead by example** by aligning our business practices with cooperative principles and the SDGs.
- **Scale our impact** by investing in shared infrastructure, education, and innovation.
- **Stay accountable** by measuring and communicating our collective results transparently.
- **Strengthen cooperation** across sectors, regions, and borders to ensure no cooperative, and no community, is left behind.

Our Partnership Offer: Working with Governments and Institutions

We stand ready to collaborate with governments, regulators, and multilateral institutions and call on them to:

- **Recognize cooperatives and mutuals as key partners** in shaping national and global economic strategies.
- **Enact and enforce enabling legal and financial frameworks** that allow cooperatives to compete fairly and grow sustainably.
- **Embed the cooperative model in SDG delivery**, ensuring it is represented in action plans, funding mechanisms, and national SDG strategies.
- **Partner with us on innovation**, from digital infrastructure to climate resilience, leveraging cooperative solutions for systemic challenges.
- **Protect cooperative identity and governance** by safeguarding cooperatives' democratic governance, member-led structures, and principles, enabling them to operate autonomously while contributing to inclusive and sustainable development.

The Moment of Decision

The Second UN World Social Summit is more than a conference; it is a defining moment for humanity's future. In Doha, the global community has the chance to renew the social contract. Cooperatives and mutuals offer a ready-made pathway: enterprises that are democratic, resilient, and sustainable. To seize this opportunity, we must move from dialogue to action, from commitments to contracts.

The Contract for a New Global Economy

This Contract is both a vision and a framework for cooperation. It is:

- A **declaration** that another economy is not only possible, but already exists.
- A **commitment** from CM50 to act boldly and collectively.
- An **invitation** to governments and partners to align, collaborate, and invest in building a fairer, more sustainable future.

Together, we can transform cooperation from principle into power, from identity into influence, from vision into reality.

This is our Contract for a New Global Economy.



Annex

About CM50

The Cooperatives and Mutuals Leadership Circle (CM50) unites the world's 50 leading cooperative and mutual enterprises. Representing one billion members and billions in economic activity, CM50 provides a platform for shared leadership, innovation, and advocacy at the global level. Together, CM50 members are committed to advancing the cooperative difference and positioning our enterprises as indispensable actors in building a fairer, more sustainable global economy.

Learn more: www.cm50.coop

About the International Cooperative Alliance (ICA)

The International Cooperative Alliance (ICA) is the global steward of the cooperative identity, representing over three million cooperative enterprises and one billion members across more than 150 countries. Founded in 1895, ICA is the voice of the global cooperative movement, advocating for enabling environments, supporting cooperative growth, and promoting cooperation among cooperatives worldwide.

Learn more: www.ica.coop

Sources and References

This Contract for a New Global Economy draws on the following key resources:

- ICA Statement on the Cooperative Identity
- The CM50 Manifesto (2025)
- The CM50 Charter (2025)
- CM50 Commitment Plan Elements (2025)
- Advocacy Services Plan (2025)
- ICA Strategy 2026–2030: Practice, Promote, Protect (2025)
- ICA Theory of Change (2030–2035)

Acknowledgements

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Contact

For further information, partnership opportunities, or media inquiries:

International Cooperative Alliance (ICA)

Email: ica@ica.coop | Website: www.ica.coop

Cooperatives and Mutuals 50 (CM50)

Email: ica@ica.coop | Website: www.cm50.coop



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